



Manufacturing & Technology Solutions

Hoshin Planning Workshop Agenda

1. Hoshin Presentation (30 Min)
2. Hoshin Planning Process (15 Min)
3. Horizontal Vs. Vertical Organizations (15 Min)
4. Start Construction Of V.S. Hoshin Plans
 - a. VS Mission – Purpose Statement Format (45 Min)
 - b. VS Vision – View Of Ideal State (45 Min)
 - c. VS Measures Of Success – Bullets, General Areas (45 Min)
 - d. Key Results Areas & Key Results Measures (90 Min)
 - e. Key Strategies (90 Min)
 - f. 90-Day Kaizen Actions (90 Min)
 - g. VS Principles - Use Culture Analogy (60 Min)