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**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH LAWS AND  
REGULATIONS RELATED TO INVESTMENT GUIDELINES  
FOR PUBLIC AUTHORITIES**

To the Board of Directors of  
North Country Alliance Local Development Corporation

We have examined North Country Alliance Local Development Corporation's (a nonprofit organization) compliance with its own investment policies, applicable laws and regulations related to investments and the New York State Office of the State Comptroller Investment Guidelines for Public Authorities for the year ended December 31, 2017.

***Management's Responsibility***

Management is responsible for the Organization's compliance with those requirements. Our responsibility is to express an opinion on the Organization's compliance based on our examination.

***Auditors' Responsibility***

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether North Country Alliance Local Development Corporation complied in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether North Country Alliance Local Development Corporation complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion. Our examination does not provide a legal determination on the Organization's compliance with specified requirements.

***Emphasis of Matter***

Our examination disclosed the following material noncompliance with the requirement described in 2 CRR-NY 201.3 *Investment guidelines for public authorities* applicable to North Country Alliance Local Development Corporation during the year ended December 31, 2017. Part 201.3 requires each public authority to have a written investment policy approved by its governing body. North Country Alliance Local Development Corporation did not formally adopted its Investment, Deposit and Internal Controls Policies until February 21, 2018. Our examination applied the policy retroactively for the year ended December 31, 2017.



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**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH LAWS AND  
REGULATIONS RELATED TO INVESTMENT GUIDELINES FOR  
PUBLIC AUTHORITIES (continued)**

***Opinion***

In our opinion, except for the lack of a formally accepted investment policy, explained in the preceding paragraph, North Country Alliance Local Development Corporation complied, in all material respects, with the aforementioned requirements for the year ended December 31, 2017.

**Restriction on Use**

This report is intended solely for the information and use of management and the Boards of Directors of the North Country Alliance Local Development Corporation the New York State Office of the State Comptroller and is not intended to be and should not be used by anyone other than these specified parties.

*Crowley & Halloran CPAs P.C.*  
March 8, 2018